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NATIONAL FOREIGN INTELLIGENCE BOARD

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NFIB-D-22.1/55
29 November 1976

MEMORANDUM FOR THE NATIONAL FOREIGN INTELLIGENCE BOARD

SUBJECT: Goals and Objectives of the
Director of Central Intelligence
for Fiscal Year 1977

REFERENCE: NFIB-D-22.1/52, 22 October 1976,
[REDACTED]

The attached final version of the Goals and Objectives of the Director of Central Intelligence for Fiscal Year 1977 are forwarded herewith for information. Copies are also being provided to the President's Foreign Intelligence Advisory Board, the National Security Council Staff, and the Committee on Foreign Intelligence.

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[REDACTED]
WALTER ELDER
Executive Secretary

Attachment:
[REDACTED]

(EXECUTIVE SECRETARY FILE)

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Goals and Objectives
of the
Director of Central Intelligence
for Fiscal Year 1977

*Published by the Intelligence Community Staff
for the Director of Central Intelligence
with the Advice of the
National Foreign Intelligence Board*

Top Secret

TS 760535
NFIB D-22.1/55
October 1976

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Approved For Release 2005/06/06 : CIA-RDP79M00467A001300130001-3

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GOALS AND OBJECTIVES OF THE DIRECTOR OF CENTRAL INTELLIGENCE FOR FISCAL YEAR 1977

The goals of the Director of Central Intelligence are developed with the advice of the National Foreign Intelligence Board. They are derived from the overall purpose of the National Foreign Intelligence Program and specific responsibilities which are assigned to the Director by Executive Order 11905 and the National Security Council Directives. The specific objectives of the Director for Fiscal Year 1977 are derived from his continuing goals.

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THE PURPOSE OF NATIONAL INTELLIGENCE

The purpose of the National Foreign Intelligence Program and related activities is to assure that those elements of the United States Government engaged in policymaking, negotiations and operational decisions relating to the national security and the welfare of the nation are provided with timely, accurate and responsive intelligence appropriate to their needs.

DIRECTOR OF CENTRAL INTELLIGENCE RESPONSIBILITIES

The following are the key responsibilities of the Director of Central Intelligence in his role as leader of the Intelligence Community and senior intelligence officer of the United States Government:

- I. Serve as the leader of, and spokesman for, the Intelligence Community;
- II. Supervise the production and dissemination of national intelligence;
- III. Ensure the development and annual submission of a National Foreign Intelligence Program budget;
- IV. Evaluate and improve Intelligence Community performance and services;
- V. Develop national intelligence requirements and priorities;
- VI. Ensure the adequacy of planning to meet the future needs of intelligence;
- VII. Protect intelligence sources, methods, and analytical procedures;
- VIII. Ensure that national intelligence activities are conducted in compliance with the Constitution, statutes and Executive Branch Orders and Directives.

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DIRECTOR OF CENTRAL INTELLIGENCE GOALS AND OBJECTIVES

The following presentation links each DCI goal with one of his specific responsibilities, and relates each objective for Fiscal Year 1977 with the goal it supports.

I. SERVE AS THE LEADER OF, AND SPOKESMAN FOR, THE INTELLIGENCE COMMUNITY

A. GOAL

Assure the existence of capabilities to enable the DCI to identify substantive intelligence matters and problem areas which require consideration at senior levels of the Executive Branch and/or by the Congress.

1. **Objective:** Develop a clear definition of the Intelligence Community Staff's relationship to all elements and activities comprising the Intelligence Community.

2. **Objective:** Produce an annual DCI report for the President, the Congress, and the President's Foreign Intelligence Advisory Board which examines strengths and weaknesses within the Intelligence Community, analyzes factors affecting Community performance, describes the NFIP budget and out-year program and justification, and provides information on the direction of the Community for the coming year.

II. SUPERVISE THE PRODUCTION AND DISSEMINATION OF NATIONAL INTELLIGENCE

A. GOAL

Assure the adequacy of capabilities for data analysis and the production of timely national intelligence.

1. **Objective:** Develop a system for routine review of the resources allocated for analysis of information and the production and dissemination of national intelligence in terms of adequacy and distribution of such resources.

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2. **Objective:** Develop and promulgate guidance and procedures for a vigorous program to decompartment and to downgrade/declassify foreign intelligence information in order to improve support to consumers at all levels.

III. ENSURE THE DEVELOPMENT AND ANNUAL SUBMISSION OF A NATIONAL FOREIGN INTELLIGENCE PROGRAM BUDGET

A. GOAL

Develop and submit to the Committee on Foreign Intelligence a National Foreign Intelligence Program and budget which holds costs to a minimum and maximizes the effectiveness of intelligence activities.

1. **Objective:** Develop and disseminate resource management guidance for the Intelligence Community which will minimize any unwarranted duplication in the collection, processing and production of national intelligence.

2. **Objective:** Define the role and extent of DCI responsibility for intelligence-related activities of the U.S., considering the provisions of the E.O. 11905 and the expectations of Congress.

IV. EVALUATE AND IMPROVE INTELLIGENCE COMMUNITY PERFORMANCE AND SERVICES

A. GOAL

Assure that national intelligence assets and activities are organized and managed to provide effective support to the President as well as to appropriate Departments and Agencies of the U.S. Government according to the priorities and policies established by the National Security Council, the DCI, and the Committee on Foreign Intelligence.

1. **Objective:** Evaluate the need for organizational changes or management initiatives within the Intelligence Community.

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2. **Objective:** Develop programs to determine how well the Intelligence Community has identified and responded to the needs of national intelligence consumers.

3. **Objective:** Initiate a comprehensive study of the interdependence and use of national and tactical collection resources in response to national and tactical needs.

4. **Objective:** Promote increased Intelligence Community compatibility in planning and operation of computer and telecommunication systems and networks.

5. **Objective:** Develop a comprehensive program to improve indications and warning and crisis management support to national decision-making authorities.

B. GOAL

Assure that the full foreign information product from activities of both intelligence and non-intelligence elements of the Government's foreign affairs community is brought to bear on the needs of national intelligence consumers.

1. **Objective:** Ensure that the input from non-intelligence entities is considered along with the availability of all other data in deliberations leading to the tasking of intelligence collection and production resources; optimize the use of overt collection means before resorting to more expensive clandestine or technical collection.

V. DEVELOP NATIONAL INTELLIGENCE REQUIREMENTS AND PRIORITIES

A. GOAL

Assure the maintenance and strengthening of Intelligence Community mechanisms to identify and promulgate national intelligence requirements and priorities which reflect the needs of national intelligence consumers.

1. **Objective:** Review and revise, as necessary, the priorities for U.S. foreign intelligence and disseminate statements of prioritized national intelligence requirements for planning and programming.

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VI. ENSURE THE ADEQUACY OF PLANNING TO MEET THE FUTURE NEEDS OF INTELLIGENCE

A. GOAL

Assure the existence of Intelligence Community planning mechanisms which annually consider current and projected Community needs in terms of the future world environment, technological advances, and fiscal parameters.

1. **Objective:** Establish a coherent national foreign intelligence planning system consisting of planning and programming guidance documents tied to the budget cycle.

2. **Objective:** Improve the organizational framework and processes for study of long-range socio-economic, political and technological prospects likely to have an impact on the Intelligence Community.

VII. PROTECT INTELLIGENCE SOURCES, METHODS, AND ANALYTICAL PROCEDURES

A. GOAL

Assure that U.S. technical/intelligence advantages over foreign adversaries are not threatened by the unauthorized disclosure of intelligence sources, methods, and analytic procedures.

1. **Objective:** Assess the adequacy of existing rules and regulations regarding the protection of intelligence sources, methods, and analytic procedures, and classified intelligence materials to ensure that security measures accurately reflect the current sensitivity of information to be protected and provide for a proper balance between protection and utility. The needs of consumers for compartmented intelligence will be considered.

2. **Objective:** In conjunction with the Departments of Justice and Defense, assess how national foreign counterintelligence policy-setting and coordinating can best be accomplished.

3. **Objective:** Develop guidance to ensure that U.S. technical intelligence advantages over foreign adversaries are not endangered by transfers of intelligence-dependent technology.

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B. GOAL

Assure that U.S. overhead technical intelligence collection capabilities are not endangered by emerging Soviet anti-satellite capabilities.

1. **Objective:** In conjunction with the Secretary of Defense and in coordination with the Intelligence Community, prepare an action plan to enhance the survivability of critical U.S. military and intelligence space satellites.

**VIII. ENSURE THAT NATIONAL INTELLIGENCE ACTIVITIES
ARE CONDUCTED IN COMPLIANCE WITH THE
CONSTITUTION, STATUTES, AND EXECUTIVE
BRANCH ORDERS AND DIRECTIVES**

A. GOAL

Assure that all procedures within elements and activities of the Intelligence Community are in compliance with the Constitution and applicable statutes, Executive Orders, regulations, directives and guidelines in the conduct of intelligence activities.

1. **Objective:** Review regulations and directives governing the activities of the various elements of the Intelligence Community to assure they are adequate and that all intelligence personnel are appropriately advised of all legal limitations and restrictions on the conduct of intelligence activities.

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